City of Kelso State of the City 2018















State of the City





City Council (2018-19 term)



Nancy Malone, Mayor

Kim Lefebvre, Deputy Mayor

David Futcher

Larry Alexander

Jim Hill

Mike Karnofski

Jeffrey McAllister



Building a Quality Community

- Growing economy provides opportunity
- Continued strength in financial position
- Investment in public assets and infrastructure
- Neighborhood renewal and community pride
- Enhanced service levels





Notes to Financials

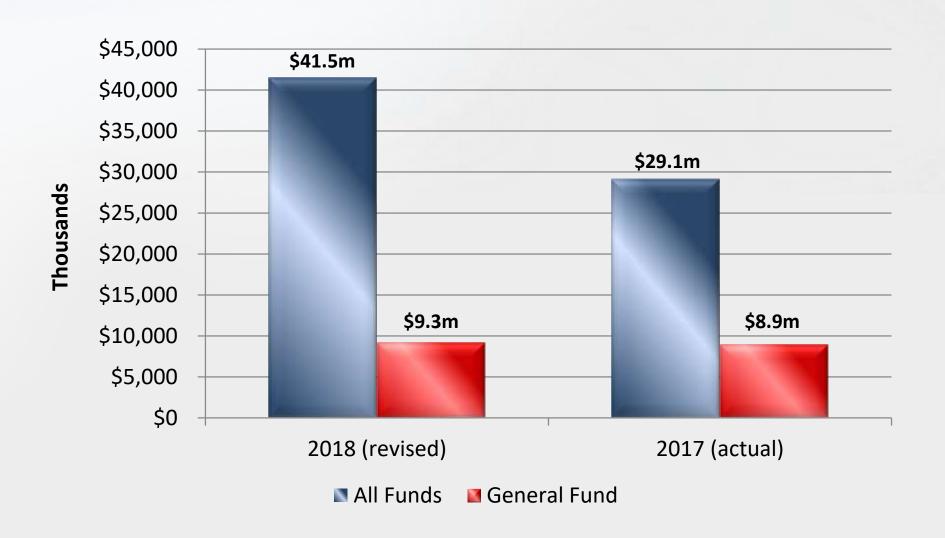
- Clean 2017 audit 10th year with no findings
- 13th straight year of GFOA excellence award
- 7th consecutive year with General Fund Surplus
- S&P Bond Ratings (AA-, A+)





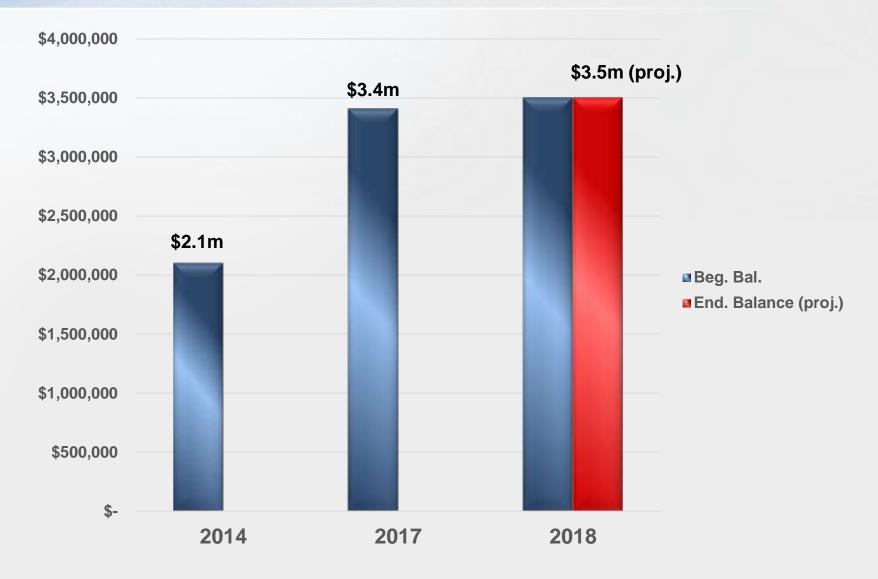


Budget Highlights (All funds/Gen. Fund)





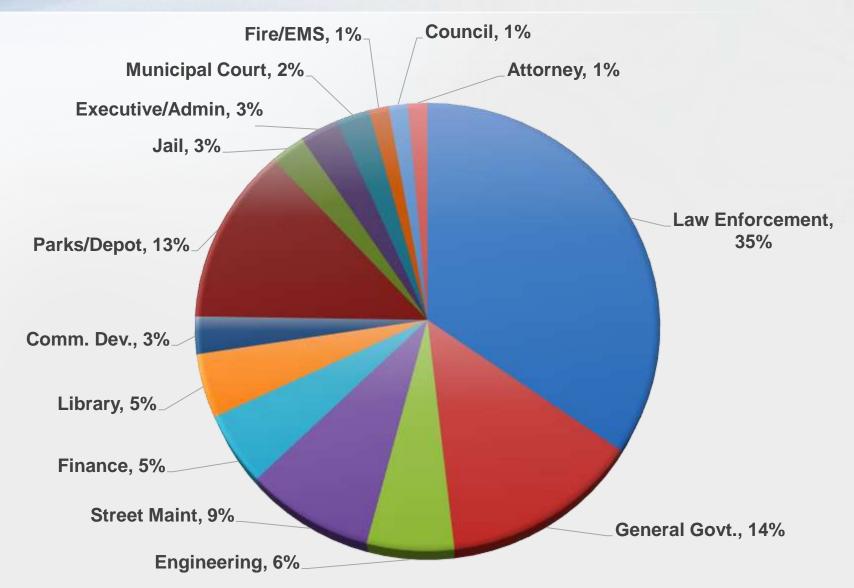
2018 General Fund Reserves



2018 General Services Breakdown

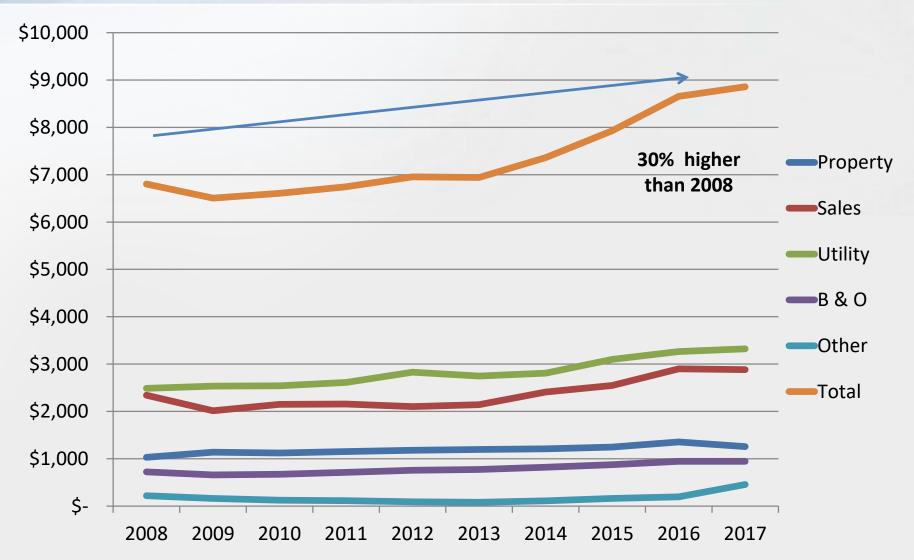


\$12.5 million



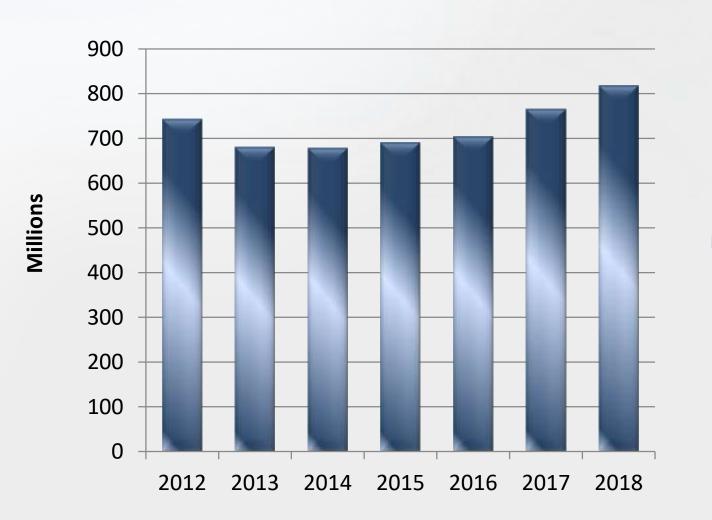


General Govt. Taxes (in thousands)





Property Valuation

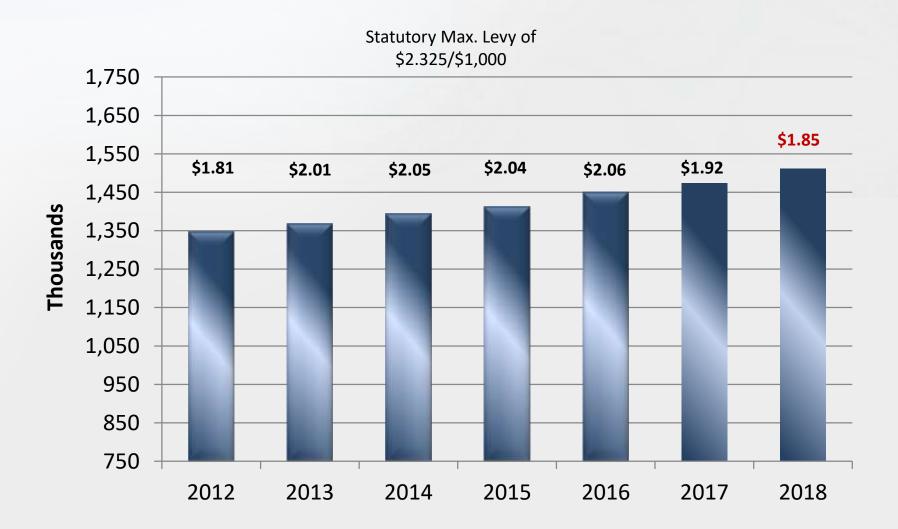


Assessed Valuation



Property Tax Levy

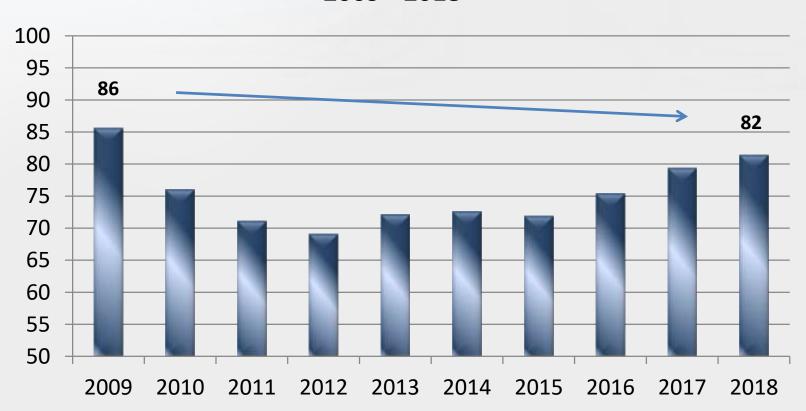
(including Rate per \$1,000 AV)





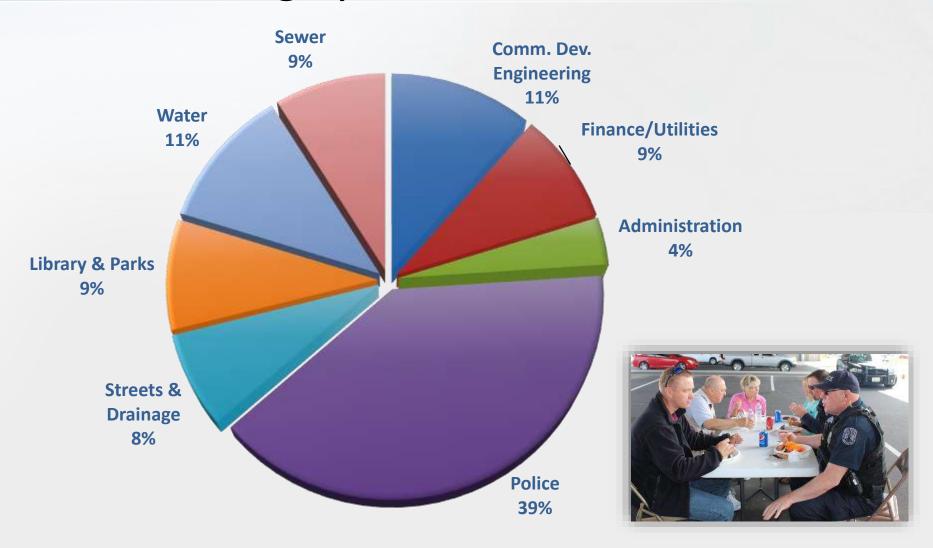
City Workforce

Full Time Equivalent Employees 2009 - 2018



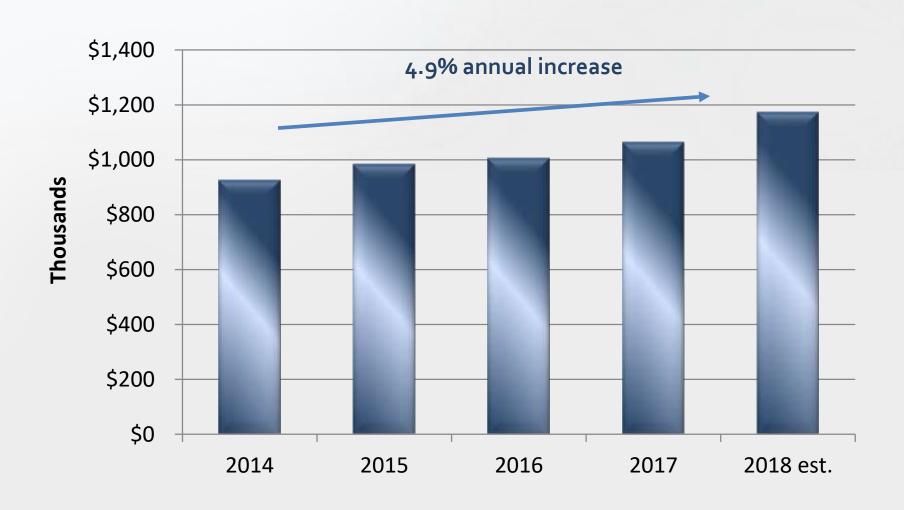


2018 Staffing by Service





Employee Health Benefit Costs





2018 Council Budget Goals

Quality Reliable Infrastructure Community Renewal & Sustainability

Exemplary Service Delivery Visionary Regional Leadership



Goals into Action...

- G-1 Well-maintained, reliable public infrastructure systems that encourage economic growth and enhance community quality.
 - **A-1.1** Advocate for state funding to complete the West Main St. Realignment Project and Tam O'Shanter Athletic Complex improvements.
 - **A-1.2** Deliver 2017 Capital Improvement Program that emphasizes investments in arterial street rehabilitation, water distribution and sewer collection infrastructure, and replacement of Minor Road Reservoir.
 - **A-1.3** Initiate environmental clearance process and design of South Kelso RR Grade Separation Project.
 - **A-1.4** Conduct parks and recreation needs assessment and master plan to identify and delineate future priority investments.
 - **A-1.5** Commence design and delivery of S. Kelso/Wallace Elementary sidewalk program funded through Safe Routes to School program.
 - **A-1.6** Prepare options for restricting on-street parking in residential zones without adequate road width, and improving the safety and accessibility of student drop-off areas at elementary schools.



Quality Reliable Infrastructure

- Improving traffic flow
 - West Main Street Realignment (Phase 2)
 - Grade Street Rechannelization
- Street reconstruction & pedestrian safety
 - Yew & Walnut Street Reconstruction
 - Minor Road Rehab & Skate Bowl Parking
 - S. Pacific Avenue Reconstruction
 - Safe Routes Wallace Elementary

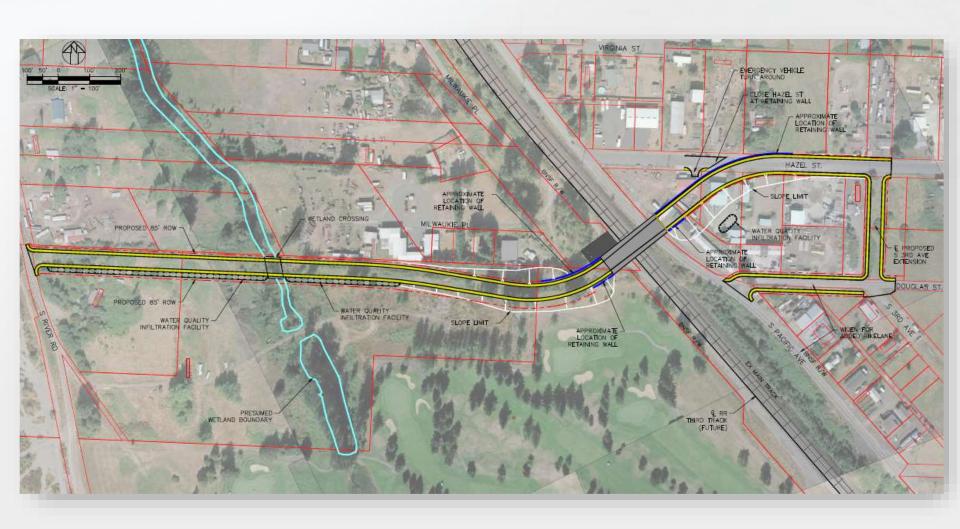


Quality Reliable Infrastructure

- Enhancing water system capacity
 - Minor Road Reservoir
 - Kelso Drive & Columbia St. Water Main Upgrades
 - West Kelso Cowlitz Way Connection
- Bridging the barriers to growth
 - S. Kelso Railroad Grade Separation (Hazel St./BNSF)
- Attracting attention with renewed assets
 - W. Main St. Revitalization Streetscape
 - Airport Runway Rehab & Hangar/Beacon Projects

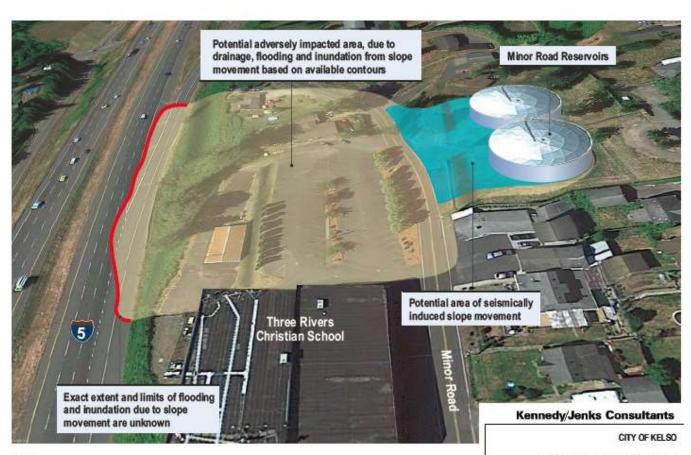


South Kelso RR Grade Separation





Minor Road Reservoir



Notes:

- Information taken from <u>Minor Road Reservoirs Seismic and Structural Evaluation Report</u>, 2012, Kennedyl Jenks Consultants.
- Further evaluation of specific site geotechnical information needed to assess extent of anticipated impact.
- Capacity and ability of the local drainage systems on Minor Road and Interstate 5 to handle increased leakage or flooding is unknown.

MINOR ROAD RESERVOIRS FAILURE PATH ILLUSTRATION

OCTOBER 2014



Minor Road Reservoir



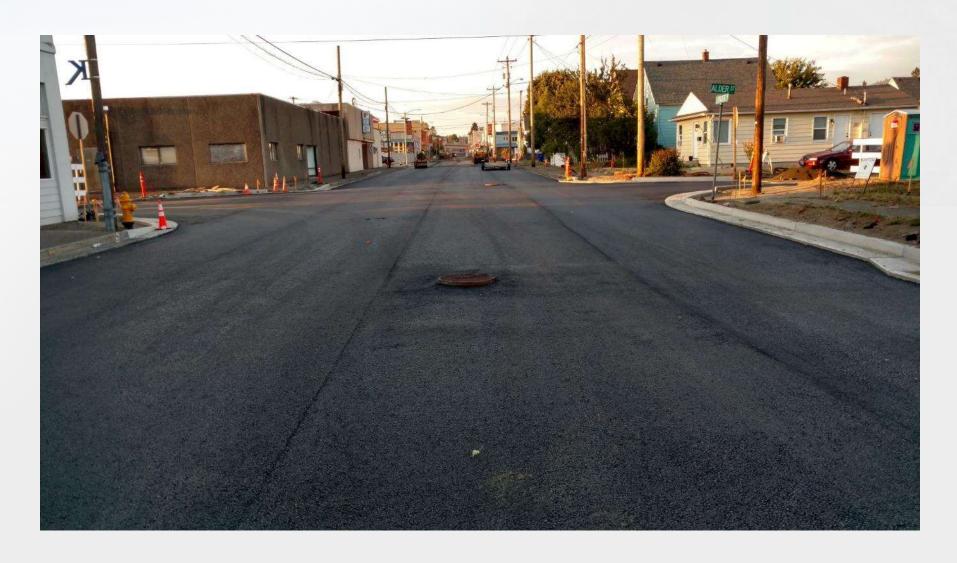


Minor Road Reservoir



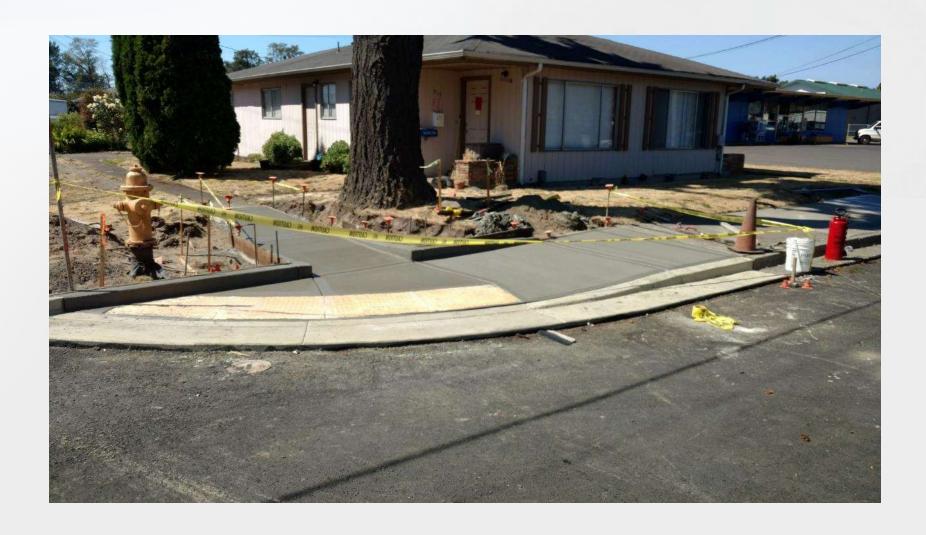


South Pacific Reconstruction





South Pacific Reconstruction





Safe Routes – Wallace Elementary





Water Main & Pedestrian Improvements



Columbia St. Water Main Replacement



New Fence & Sidewalk Repair – I-5 Exit 39



SOUTHWEST WASHINGTON REGIONAL AIRPORT "KELSO AIRPORT"





SOUTHWEST WASHINGTON REGIONAL AIRPORT "RELSO AIRPORT"





South Kelso Drive Dip Repair



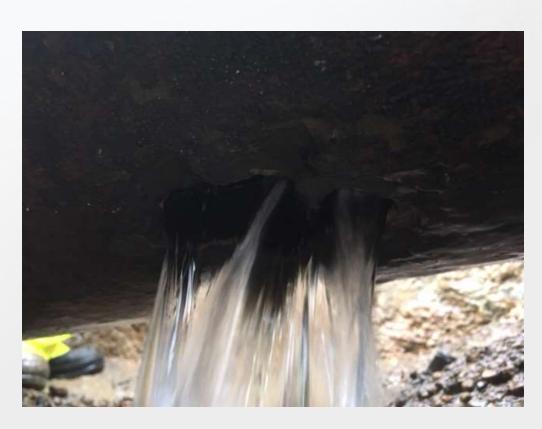


Water Main Repair





Water Main Repair







Continuous Maintenance









Grass Roots Partnerships







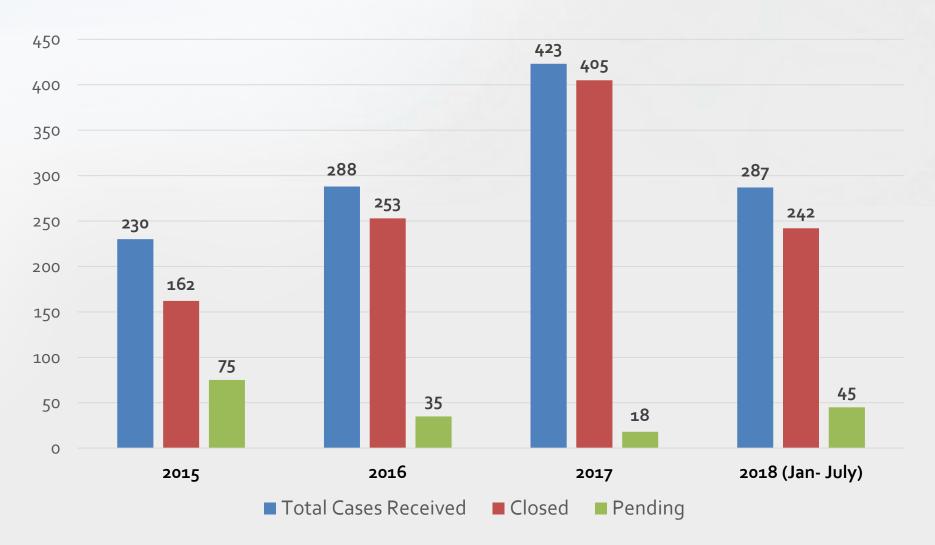


Community Renewal & Sustainability

- Neighborhood Improvement
 - NICER Program implementation
 - Enhanced nuisance abatement
 - LCCAP Housing rehabilitation (HOME funding)
 - Downtown businesses in former City buildings
 - Increased homeowner/landlord investment
 - Rising property values and rents



Code Enforcement / Nuisance Abatement Cases





Successful Nuisance Abatement Cases

Before



After





Before After







Before After







West End Allen Street Bridge

Before







West End Allen Street Bridge

After







Community Renewal & Sustainability

- Quality of Place
 - Parks Improvement Master Plan
 - Tam O'Shanter Pavilion & Restroom
 - Park enhancements Rotary and business community
 - Lads 'n Lassies Park expansion
 - Senior Center A/C installation



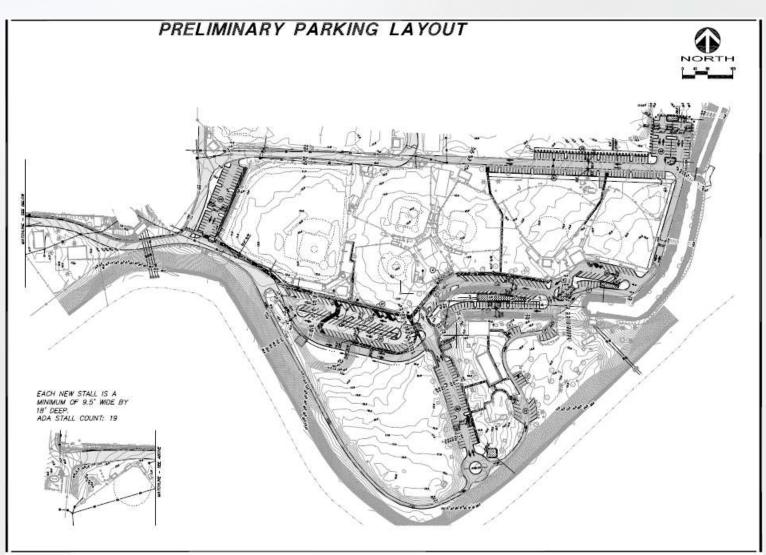


Tam O'Shanter Picnic Pavilion





Tam O' Parking & Circulation Improvements





Festivals and Youth Athletics









Lads and Lassies Park Expansion





Lads and Lassies Park Expansion





Community Renewal & Sustainability

- Building and Development
 - Robust light industrial corridor
 - Retail and Commercial Investment
 - Residential Opportunities
 - Education and Public Safety Facilities
 - Railroad and Private Utility Enhancements
 - WSDOT Bridge and Highway Refurbishment



Diamonds in the rough...



Anchor Point Industrial Property



Port of Kalama/NWIW Methanol Plant



Kelso Village – Segale Retail



Schoolhouse Rocks!

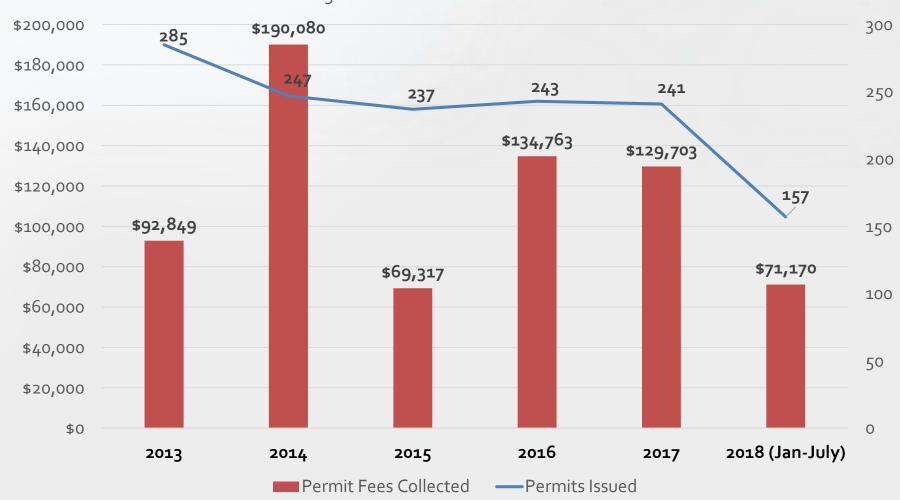


Wallace Elementary – Coming Soon!



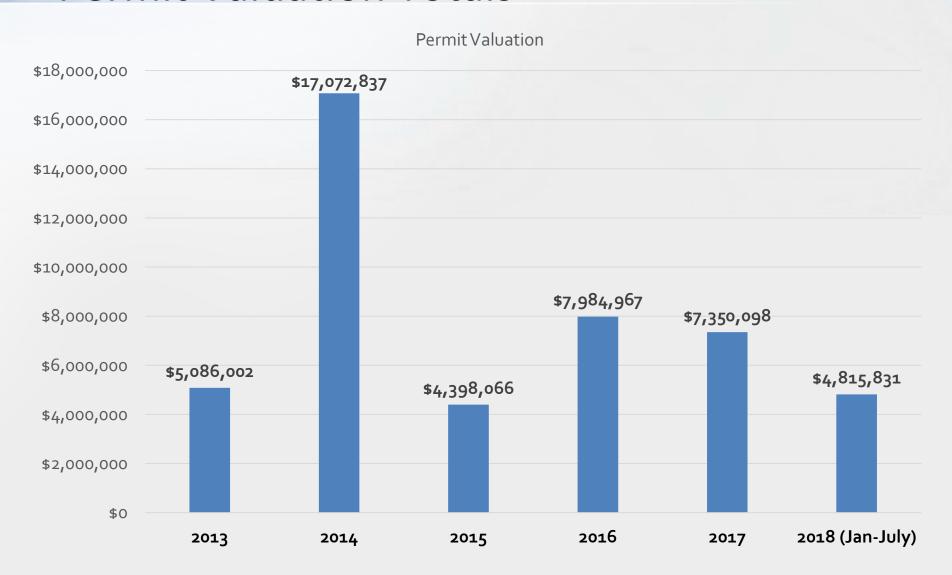
Building Permit Fees Collected

Building Permit Fees Collected & Permits Issued





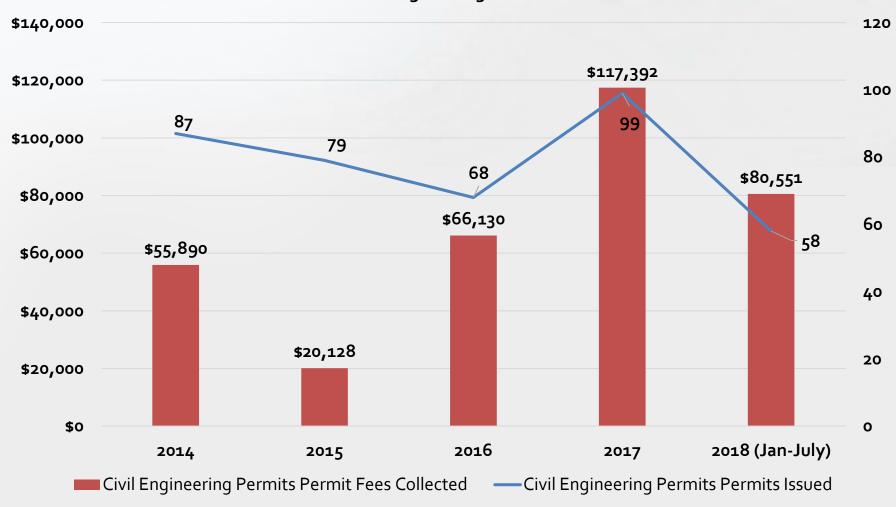
Permit Valuation Totals





Civil Engineering Permits

Civil Engineering Permits





Exemplary Service Delivery

- Improving customer service
- Upgrading information technology
- Departmental operational assessments
- Investing in equipment and tools
- Enhance safety and reduce liability





City Statement of Values

Kelso City Statement of Values

SERVICE

Public Service is an Honor where the highest priority is meeting the needs of our citizens.

TAKING INITIATIVE

Looking Ahead and Moving Forward, we encourage leadership at every level and make progress through consistent planning, performance, and achievement.

QUALITY OUTCOMES

Excellence in All We Do means taking pride in daily work to ensure quality performance through teamwork and accountability of public resources.

INTEGRITY

Community Trust is earned and kept through transparent policy making, ethical administration, and meaningful public engagement through consistent communication and outreach.

WORKFORCE WELLBEING

A Healthy Workplace values its employees and strives to balance the City's operational goals with the individual's personal and professional needs.



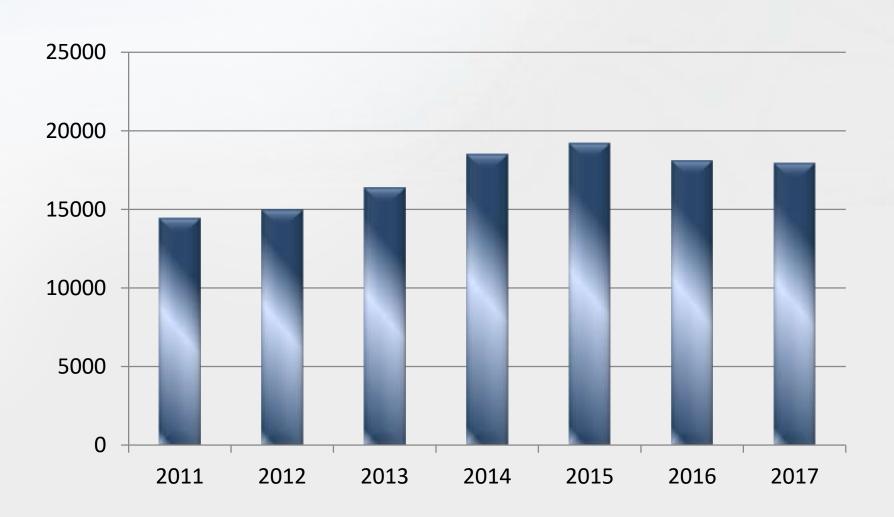


Kelso Police: Leading Through Service



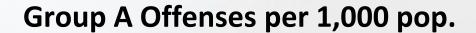


Kelso PD Calls for Service



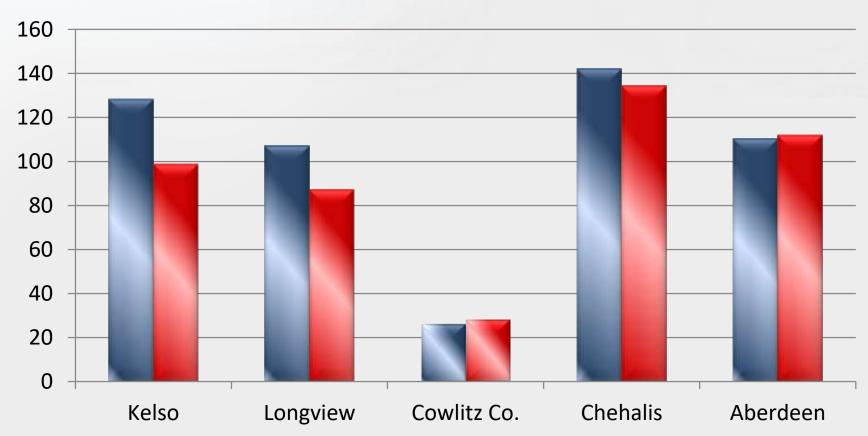


Crime Rate Comparisons





2016

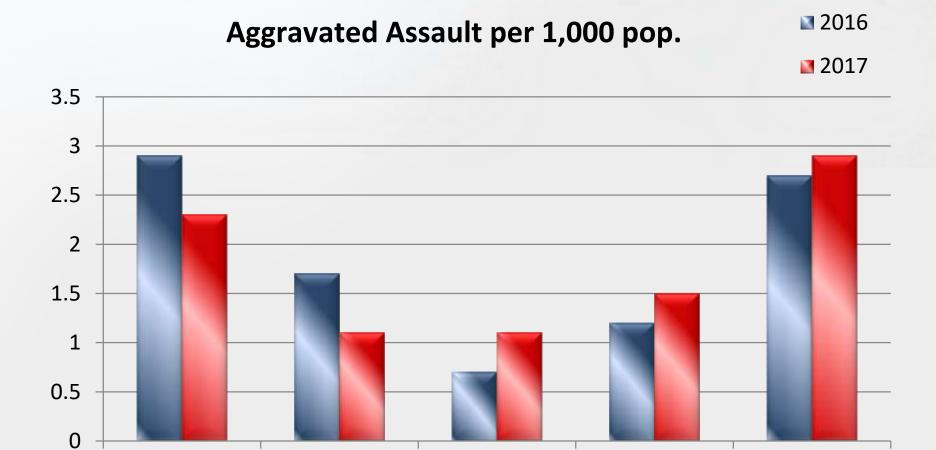




Crime Rate Comparisons

Longview

Kelso



Cowlitz Co.

Chehalis

Aberdeen

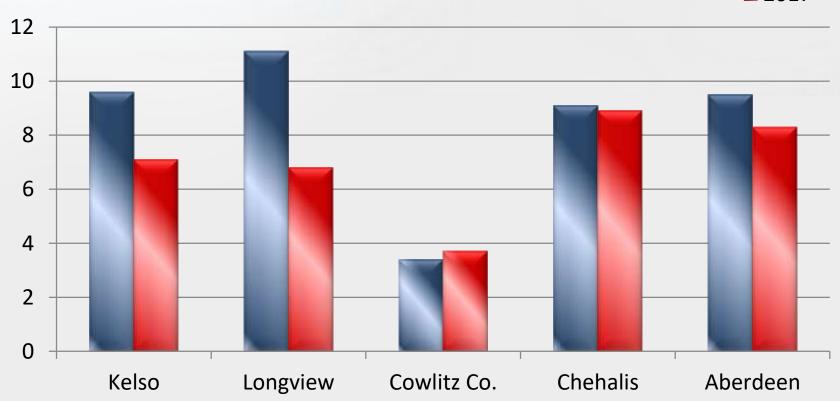


Crime Rate Comparisons



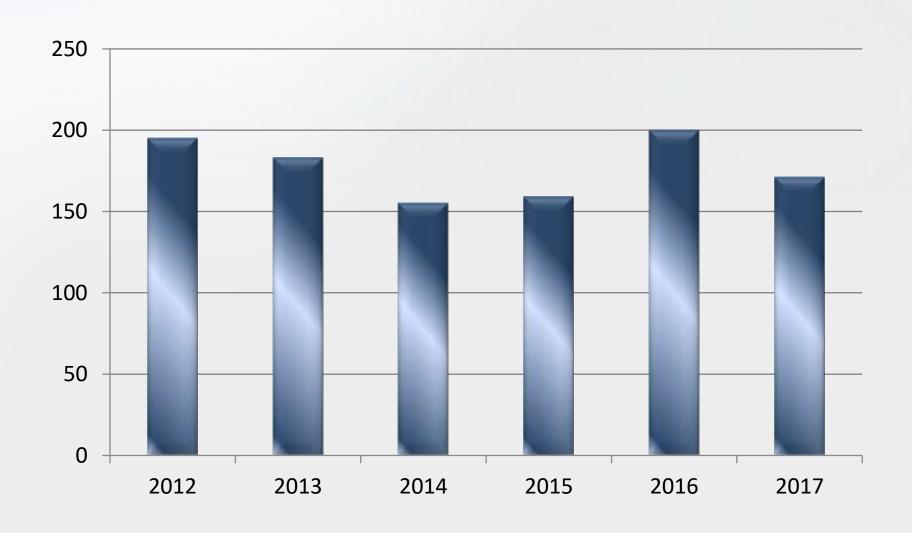


2017



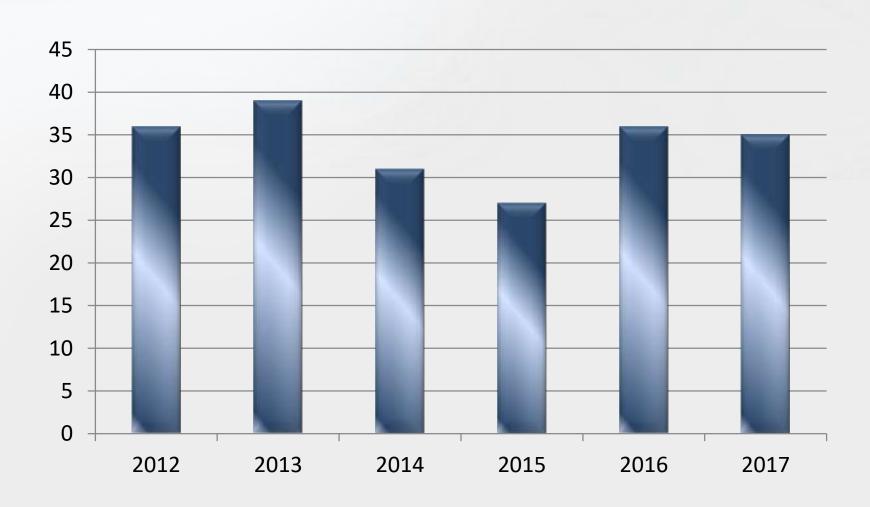


Domestic Violence Arrests



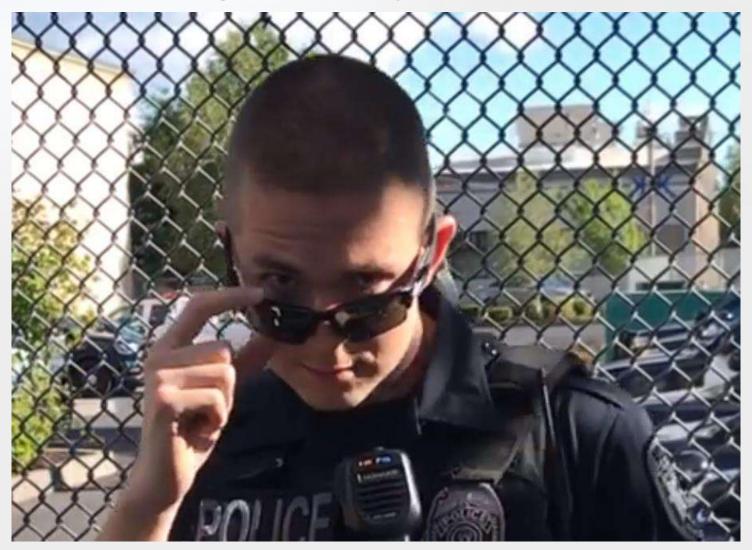


DUI Arrests





KPD: Watching out for you





Kelso Public Library





In Memory of Cindy Schimpf





Visionary Regional Leadership

- Economic Development
- Cowlitz 911 Public Authority
- Solid Waste Governance
- Housing & Homelessness
- Advocacy for Indigent Defense Funding
- Transportation and Freight Infrastructure
- Regional Recreational Assets



Community Action Priorities

Increase family wage jobs and median household income

Promote Kelso as regional retail service provider

Reduce crime through enforcement and prevention

Redevelop neighborhoods and expand housing stock

Invest in public spaces to enhance quality of place

Improve citizen engagement and community action



We Are Kelso!

